				Campus	Information					
District Name	Wharton ISD	Campus Name	Wharton Elementary	Superintendent	Tina Herrington	Principal	Pamela Lechler			
District Number		Campus Number		District Coordinator of School Improvement (DCSI)	Patricia Brown	ESC Support	Lynn Guerra			
				As	surances					
DCSI	commitments and support n understand I am responsible	nechanisms to ensure for the implementati	attest that I will provide or facilitate the successful implementation of th on of all intervention requirements. he plan elements as indicated herei	ne Targeted Improvement Pla If I am the principal supervis	an for this campus. I	Patricia Brown				
<b>Principal Supervisor</b> (Only necessary if the DCSI is NOT the Principal supervisor)	necessary if the necessary district-level commitments and support mechanisms to ensure the principal I supervise can achieve successful implementation of the Targeted Improvement Plan for this campus. I understand I am responsible for ensuring the principal carries out the plan elements as indicated									
PrincipalI, as principal for this campus, attest that I will coordinate with the DCSI (and my supervisor, if they are not the same person) to use the disprovided commitments and support mechanisms to ensure the successful implementation of the Targeted Improvement Plan for this campagree to carry out the plan elements as indicated herein.							Pamela Lechler			
Board Approval Date										
				Needs	Assessment					
			What accountability goals for each Domain has your campus set for the year?							
	Data Analysis Questions		What changes in student group and subject performance are included in these goals?	All students and subjects						
			If applicable, what goals has your campus set for CCMR and Graduation Rate?							
					<b>ssment Results</b> ous HAS NOT had an ESF [					
					ssment Tool to complete					
		Essential Act					ion Level (1 Not Yet Started - 5 Fully Implemented)			
<b>1.1</b> Develop campus ins	ructional leaders with clear i	roles and responsibilit	ies.				3			

<b>2.1</b> Recruit, select, assign, induct and retain a full staff of highly qualified educators.	4
<b>3.1</b> Compelling and aligned vision, mission, goals, values focused on a safe environment and high expectations.	2
<b>4.1</b> Curriculum and assessments aligned to TEKS with a year-long scope and sequence.	4
5.1 Objective-driven daily lesson plans with formative assessments.	3
5.3 Data-driven instruction.	2

	Prioritized Focus A	rea #1	Prioritized Focus Area #2	Prioritized Focus Area #3	
Essential Action	1.1 Develop campus instructional leaders with cle	ear roles and responsibilities.	3.1 Compelling and aligned vision, mission, goals, values focused on a safe environment and high expectations.	5.1 Objective-driven daily lesson plans with formative assessments.	
Rationale	We had new administration for the last 3 years, a members. Also, the principal wants to clearly defand responsibilities.	-	Character building curriculum is important to the campus/district and provides a structured system based around our school's culture. It was started two years ago, but needs to be implemented with fidelity.	We want to see frequent checks for understanding in our weekly lesson plans and walk- throughs.	
Desired Annual Dutcome	During PLCs, the leadership team will keep a cont collaborative planning, and formative assessmen made from the previous agenda. It is a priority fo and leadership meetings.	ts including a reflection of progress	As a campus, we will have fidelity of implementation with our character building curriculum. All stakeholders will utilize a campus survey to collect and analyze data to improve the campus climate and culture.	Daily lesson planning will include an ongoing check for understanding/Exit Ticket to finalize the lesson as a form of data for formative assessments.	
Barriers to Address During the Year	There are job descriptions given but the roles and responsibilities and actions were other priorities that were given attention rather than giving key not aligned to those descriptions consistently. Our "crisis/fire" supersedes our climate indicators, such as low staff morale, attention.				
Distri	ct Commitment Theory of Action:	discipline referrals, attendance, ca data-driven instructional practices	mpus climate), and district policies and practices support effective instruction in s	ort staff, and the district provides data systems to track pertinent school culture data (e.g. schools then the campus will be able to establish, consistently maintain, and monitor strong s. The campus leadership, instructional coaches and teachers will effectively implement rive data informed instruction on a consistent basis.	
			ESF Diagnostic Results		
		(To be completed /	AFTER the campus engages in the shared diagnostic with an ESF Facili	itator)	
	Date of ESF Diagnostic				
Prioritized Focus Area #1		Drioritized Fears Area #2	Duissiking d Exerce Augo #2		
	Prioritized Focus A	rea #1	Prioritized Focus Area #2	Prioritized Focus Area #3	
Essential Action	Prioritized Focus A	.rea #1		Prioritized Focus Area #3	

Barriers to Address During the Year			
Distric	ct Commitment Theory of Action		
Prioritized Focus Areas for Improvement			Capacity Builder

						Student D	Data								
			% of Students at Campus Determined Proficiency Level										% of Students at Meets Grade Level on STAAR or Other Assessment		
Grade level	Subject tested	Cycle 1				Cycle 2			Cycle 3			Summative			
		Data Source	Goal	Actual	Data Source	Goal	Actual	Data Source	Goal	Actual	Data Source	Goal	Actual		
к	Math	Other	30		Other	30		Other	30		Other	30			
к	Reading	Other	61		Other	61		Other	61		Other	61			
1st	Math	Other	30		Other	30		Other	30		Other	30			
1st	Reading	Other	48		Other	48		Other	48		Other	48			
2nd	Math	Other	40		Other	40		Other	40		Other	40			
2nd	Reading	Other	65		Other	65		Other	65		Other	65			
3rd	Math	Other	38		Benchmark	38		STAAR	38		STAAR	38			
3rd	Reading	Other	42		Benchmark	42		STAAR	42		STAAR	42			
4th	Math	Other	36		Benchmark	36		STAAR	36		STAAR	36			
4th	Reading	Other	38		Benchmark	38		STAAR	38		STAAR	38			
4th	Writing	Other	29		Benchmark	29		STAAR	29		STAAR	29			
5th	Math	Other	49		Benchmark	49		STAAR	49		STAAR	49			
5th	Reading	Other	46		Benchmark	46		STAAR	46		STAAR	46			
5th	Science	Other	39		Benchmark	39		STAAR	39		STAAR	39			
6th	Math	Other	48		Benchmark	48		STAAR	48		STAAR	48			
6th	Reading	Other	33		Benchmark	33		STAAR	33		STAAR	33			
6th	Science	Other	37		Benchmark	37		Benchmark	37		Other	37			

				Cycle 1 90-day Outo	comes (September - N	lovember)			
	Prio	ritized Focus Ar	ea #1		Prioritized Focus Area #2			Prioritized Focus Area #3	
Essential Action	1.1 Develop campus instructor responsibilities.	tional leaders w	ith clear roles and	3.1 Compelling and aligned environment and high expe	-	focused on a safe	5.1 Objective-driven daily le	sson plans with formative ass	essments.
Desired Annual Outcome	During PLCs, the leadership analysis, collaborative plann	ing, and format from the previo	ive assessments including a ous agenda. It is a priority for	As a campus, we will have f	idelity of implementation wi s will utilize a campus survey	th our character building to collect and analyze data to		clude an ongoing check for ur of data for formative assessn	-
Desired 90-day Outcome	To have all of our PLCs sche targeted topics and reflection designated leader responsib work plan for teachers. The the pre-work assigned prior	on questions and oilities include cr teacher respons	reating the agenda and pre- sibilities include completing	To collect and analyze data from stakeholders found within climate and culture surveys.			To provide professional development around formative assessments that will train and provide support to staff. Leadership will check for implementation of formative assessments in weekly lesson plans.		
Barriers to Address During this Cycle	The Principal supervisor will campus.	insure that time	es are protected for these	Line parriers are the litilization of technology for the survey and parent participation.			The barriers are the teachers' v completion of lesson plans by o	varying levels of knowledge with end of day Thursday.	formative assessments and
District Actions for this Cycle				The district will support the creation of the surveys and also technology support. The district will also help with delivering the results to the campus.			-	instructional facilitators have port to the teachers on form	-
District Commitments Theory of Action	policies and practices support	effective instructi	on in schools then the campus	will be able to establish, consist	ently maintain, and monitor str	ovides data systems to track per ong data-driven instructional pra tively engage in formative assess	ctices, improve the quality of le	sson plan delivery and the use o	f formative assessments. The
				Actior	n plan-Milestones				
Mile	stones	Prioritized Focus Area	Timeline	Resources Needed	Person(s) Responsible	Evidence used to Determine Progress toward Milestone	Evidence Collection Date	Progress toward Milestone	Necessary Adjustments / Next Steps
Establish the schedule for Pl	LCs	1 and 3	Sept. 27th	Calendar, Agenda	Leadership Team (Admin/Facilitators)	Agendas with Notes Sign-in Sheets	On-going	On Track	PLC schedules were developed on 10/15/19.
Establish the schedule for Leadership team meetings every Friday		1	Sept. 27th	Calendar, Agenda	Principals (Lechler/Foyt)	Agendas with Notes Sign-in Sheets	On-going	Significant Progress	Weekly LT meetings have been established as of 10/4/19
Creation of Agenda for lead including prioritized levers f		1 and 3	Sept. 27th	Agenda Template	Principals (Lechler/Foyt)	Agendas	On-going	Some Progress	Have both agendas, but ESY frame pieces are missing
Create the climate and cultu	ure survey	2	Oct. 3rd	Leader in Me	Anita Garza (Sivells) Donna Grissom (WES) Cindy Mahalitc (District)	Survey	Oct. 3rd	Met	Leader in Me survey completed

teaching staff from all content areas with PD on formative assessments on Follow up with teacher via shared lesson plans weekly Draft sent for admin. approval. Walk through schedule wil		
shared lesson plans weekly Draft sent for admin. approval.		
approval.		
Walk through schedule wil		
Teachers have trackers and need to implement with students for unit test and module assessement data.		
Admin. is providing 3-5 reflection questions for scheduled data talks with teachers.		
New Milestones		
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				Cycle 2 90-Day Ou	tcomes (December-Fe	bruary)			
	Prior	itized Focus Ar	ea #1		Prioritized Focus Area #2			Prioritized Focus Area #3	
Essential Action	1.1 Develop campus instruct responsibilities.	ional leaders w	ith clear roles and	3.1 Compelling and aligned environment and high expe	vision, mission, goals, values t ectations.	focused on a safe	5.1 Objective-driven daily le	sson plans with formative ass	essments.
Desired Annual Outcome	During PLCs, the leadership t analysis, collaborative plann reflection of progress made every leader to be present a	ing, and format from the previo	ive assessments including a ous agenda. It is a priority for	As a campus, we will have f	idelity of implementation with s will utilize a campus survey t		Daily lesson planning will include an ongoing check for understanding/Exit Ticket to finalize the lesson as a form of data for formative assessments.		
Desired 90-day Outcome	PLC meetings will shift from data analysis from unit asses			Analyze data from surveys f steps.	from all stakeholders and dete	ermine and implement next	Shift from observations conconservations conconservations for hot spots.	ducted routinely for all teache	ers to more frequent
Barriers to Address During this Cycle	The barrier is a lack of time t	o conduct the F	PLC and reflect on the data.	The barrier is a lack of time to	analyze data.		The barrier is to make sure mo	re teachers feel supported, not t	targeted.
District Actions for this Cycle	District will provide district w	vide data tools.		The district will support wit	h the next step plan based off	survey results.		port and resources during inst pport the coaching of new te	
District Commitments Theory of Action	policies and practices support e	effective instructi	on in schools then the campus v	will be able to establish, consist	support staff, and the district pro ently maintain, and monitor stro limate systems, as well as, effect	ng data-driven instructional pra	inent school culture data (e.g. d ctices, improve the quality of les	sson plan delivery and the use of	f formative assessments. The
				Actior	n plan-Milestones				
Mile	stones	Prioritized Focus Area	Timeline	Resources Needed	Person(s) Responsible	Evidence used to Determine Progress toward Milestone	Evidence Collection Date	Progress toward Milestone	Necessary Adjustments / Next Steps
Determine a data analysis sche pre-work plan and data reflect	edule for PLCs including teacher ion tool	1	Dec. 6 (WES) Jan. 9 (Sivells)	Data Reflection Template Prework Plan	Leadership Team (Admin/Facilitator)	Schedule	Sivells (Monthly) WES Dec 6		
Prioritize observations and coa student growth rates.	aching for teachers with lower	1	Dec 9th-13th (WES) Jan 13th-17 (Silvells)	Notes from Leadership Meeting	Leadership Team (Admin/Facilitator)	Coaching Notes	On-going		
Coaching focuses and docume responses and reteach plans b data		1 and 3	B DecFeb.	Coaching Notes	Facilitators	Coaching Notes	On-going		
Review progress of culture and	d climate survey data	2	PocFeb.	Survey Data	Leadership Team (Admin/Facilitator) LIghthouse Team (with Parent)	Survey Data	On-going		
Conduct on-campus meeting to culture and climate survey incl	•	1	. DecFeb.	Survey Data	Leadership Team (Admin/Facilitator) LIghthouse Team (with Parent)	Survey Data	On-going		

Target hotspots and include any additional coaching and professional development	1 DecFeb.	Coaching Notes Observations Student/Teacher Tracker	Leadership Team (Admin/Facilitator)	Coaching Notes	On-going	
Utilize PLC time for increased professional development for entire staff	1 DecFeb.	Coaching Notes Observations Student Data Tracker Teacher Data Reflection Tool	Leadership Team (Admin/Facilitator)	Agendas Sign-in Sheets	On-going	
Continue to track data utilizing student and teacher tracking tool	1 and 3 DecFeb.	Coaching Notes Observations Student Data Tracker Teacher Data Reflection Tool	Teachers	Student Tracker, Teacher Tracking Tool	On-going	
Display Lead4ward academic STAAR growth chart (Imagine Math and I-Station for Sivells) in the data room	1 and 3 DecFeb.	Lead4ward Academic Growth Chart	Leadership Team (Admin/Facilitators) Teachers	Lead4ward Academic Growth STAAR Chart	On-going	
		Reflection and Pla	anning for Next 90	-Day Cycle		
Did you achieve your desired 90-day outcome? Why or why not?						
Did you achieve your student performance goals (see Student Dat	a Tab)? Why or why not?					
			Carryover Milestone	25	New Milestones	
Review the necessary adjustments/next steps column above. Wh continue working on in the next cycle? What new milestones do y						

				Cycle 3 90-Day	v Outcomes (March-N	lay)			
	Prior	ritized Focus Ar	ea #1		Prioritized Focus Area #2			Prioritized Focus Area #3	
Essential Action	1.1 Develop campus instruct responsibilities.	ional leaders w	ith clear roles and	3.1 Compelling and aligned vention of the second se	-	focused on a safe	5.1 Objective-driven daily lesson plans with formative assessments.		
Desired Annual Outcome	During PLCs, the leadership t analysis, collaborative planni reflection of progress made every leader to be present a	ing, and format from the previo	ive assessments including a us agenda. It is a priority for	As a campus, we will have find curriculum. All stakeholders improve the campus climate	will utilize a campus survey	h our character building to collect and analyze data to	Daily lesson planning will include an ongoing check for understanding/Exit Ticket to finalize the lesson as a form of data for formative assessments.		
Desired 90-day Outcome	Continue with the PLC meeti benchmarks, analyzing data	-		Formalize procedures for cli culture survey.	mate and culture for next ye		Increase the level of rigor on walkthroughs with specific S		e level of STAAR. Target
Barriers to Address During this Cycle	leaders and facilitators.			The barrier will be identified vi	a the survey.		The barriers are teacher implen	nentation and administrators m	onitoring of lesson plans.
District Actions for this Cycle	The district will provide supp meetings.	oort with resour	ces through IFT and ILT	The district will provide targeted resources and support based on the survey results.			The district will support with	various data tools to assist w	vith formative assessments.
District Commitments Theory of Action If the district provides opportunities for ongoing support and coaching of the campus leader and instructional support staff, and the district provides data systems to track pertinent school culture data (e.g. discipline referrals, attendance, campus climate), and district policies and practices support effective instruction in schools then the campus will be able to establish, consistently maintain, and monitor strong data-driven instructional practices, improve the quality of lesson plan delivery and the use of formative assessments. The campus leadership, instructional coaches and teachers will effectively implement positive school culture and climate systems, as well as, effectively engage in formative assessments to effectively drive data informed instruction on a consistent basis.									
				Action	plan-Milestones			_	
Miles	stones	Prioritized Focus Area	Timeline	Resources Needed	Person(s) Responsible	Evidence used to Determine Progress toward Milestone	Evidence Collection Date	Progress toward Milestone	Necessary Adjustments / Next Steps
Continue with student data tracking	tracking and teacher data	1 and 3	March-May	Student Data Tracker Teacher Data Reflection Tool	Leadership Team (Admin/Facilitators) Teachers	Student Data Tracker Teacher Data Reflection Tool	On-going		
Continue with scheduled PL improve instruction	ue with scheduled PLCs to look for data trends to e instruction		March-May	Student Data Tracker Teacher Data Reflection Tool PLC Agenda	Leadership Team (Admin/Facilitators)	Agendas Sign-in Sheets	On-going		
	ontinue with focused and targeted walkthroughs to a sess the growth of formative assessments		March-May	ESF Walkthrough Template	Administrators	ESF Walkthroughs	On-going		
Continue coaching cycles wi	th targeted feedback	1 and 3	March-May	Coaching Notes	Leadership Team (Admin/Facilitators)	Coaching Notes	On-going		
Develop any changes to the the next school year	climate and culture plan for	3	March-May	Leader In Me Survey	Administrators	Leader In Me Survey	Мау		

	1									
Desired Annual Outcome	During PLCs, the leadership team will keep a continuous focus on data analysis, collaborative planning, and formative assessments including a reflection of progress made from the previous agenda. It is a priority for every leader to be present at PLCs and leadership meetings.						Daily lesson planning will include an ongoing check for understanding/Exit Ticket to finalize the lesson as a form of data for formative assessments.			
Essential Action	0			0			0			
	Priorit	ized Focus Are	ea #1		zed Focus Area #2		Prioritized Focus Area #3			
				END OF YEAR R						
	ents/next steps column above. Wh kt cycle? What new milestones do									
Did you achieve your student p	performance goals (see Student Da	ita Tab)? Why o	or why not?	Carry	over Milestones		New Milestones			
Did you achieve your desired 9	0-day outcome? Why or why not?				or react 50 Buy Cycle					
				Reflection and Planning f	for Next 90-Day Cycle					

				Cycle 4 90-Day	Action Plan (June-Aug	gust)			
The purpose of this 90-Day action plan is to prepare for the upcoming school year. The essential actions the campus prioritizes may have changed based on progress made in the school year or based on ESF diagnostic results.									
	Prioritized Focus Area #1			Prioritized Focus Area #2			Prioritized Focus Area #3		
Essential Action				To collect and analyze data from stakeholders found within climate and culture surveys.			To provide professional development around formative assessments that will train and provide support to staff. Leadership will check for implementation of formative assessments in weekly lesson plans.		
Rationale									
How will you communicate these priorities to your stakeholders? How will you invest them?									
Desired 90-Day Outcome									
Who will help the campus build capacity in this area?									
Barriers to Address									
District Actions for this Cycle									
District Commitments Theory of Action	0								
				Action	plan-Milestones				
Milestones		Prioritized Focus Area	Timeline	Resources Needed	Person(s) Responsible	Evidence Used to Determine Progress Toward Milestone	Evidence Collection Date	Progress Toward Milestone	Necessary Adjustments/Next Steps

sed to rogress estone	Evidence Collection Date	Progress Toward Milestone	Necessary Adjustments/Next Steps

			Reflection and Pla	nning for Next 90-D	Day Cycle	
Did you achieve your desired 90-day outcome? Why or why not	t?					
Did you achieve your summative student performance goals (se	ee Student Data T	ab)? Why or why not?				
Review the necessary adjustments/next steps column above. What milestones from this cycle will you continue working on in the next cycle? What new milestones do you need to add to the next cycle?				Carryover Milestones		

xt 90-Day Cycle						
stones		New Milestones				

TIP Components	Notes					
Foundations						
Self-Assessment Results         If the campus has had an ESF Diagnostic, DO NOT complete the 'Self-Assessment' section.           section titled, 'ESF Diagnostic Results'						
Essential Action	From the drop down menu, select the Essential Action the campus selected based on the Needs Assessment and/or ESF Final Report.					
Rationale	Explain the reasons this Essential Action was selected.					
Desired Annual Outcome for Priority Focus Area	Create your annual goal for each Prioritized Focus Area identified using qualitative and/or quantitative measures.					
Barriers to Address During the Year	List barriers to implementation the campus may face as they take the necessary steps to improve the prioritized focus area.					
District Commitment on Theory of Action	State the District Theory of Action and the District Commitments that will support the campus' essential actions found in the plan.					
Date of ESF Diagnostic	Complete after ESF Diagnostic.					
Capacity Builder	Capacity Builders can include vetted partners, ESCs, and/or internal district support.					
	Cycles 1, 2, and 3 90-day Action Plan					
Desired 90-day Outcome	Describe the specific goals the campus plans to achieve by the end of the cycle for the relevant prioritized focus area.					
Barriers to Address During the Year	List barriers to implementation the campus may face as they take the necessary steps to improve the prioritized focus area. Barriers may stay the same or change from cycle to cycle.					
District Actions for this Cycle	List what the district will do to support the campus during this 90-day cycle to achieve the desired outcomes.					
Milestones	In each row, list actions the campus is taking in this cycle to achieve desired outcomes and address barriers to implementation. An action may address more than one priority focus area. New actions can be added over time, as needed.					
Prioritized Focus Area	Select the Prioritized Focus Area(s) that is aligned to this milestone.					
Timeline	Identify a start and end date. End date may carryover to another cycle.					
Resources Needed	Examples include, but are not limited to: budget allocation, data platforms, personnel, etc.					
Evidence used to Determine Progress toward Milestone	Measures can be qualitative or quantitative.					
Progress toward Milestone Necessary Adjustments/Next Steps	Select the status of the evidence review from the dropdown menu.					
Cycle 4 90-day Action Plan						
Rationale	Explain the reasons this Essential Action was selected.					
Desired 90-day Outcome	Describe the specific goals the campus plans to achieve by the end of the cycle for the relevant phontized focus					
Barriers to Address During the Year	List barners to implementation the campus may race as they take the necessary steps to improve the phontized					
	focus area. Barriors may stay the same or change from cycle to cycle					
District Actions for this Cycle	List what the district will do to support the campus during this 90-day cycle to achieve the desired outcomes.					
Milestones	implementation					
Prioritized Focus Area	Select the Prioritized Focus Area(s) that is aligned to this milestone.					
Timeline	Identify a start and end date. End date may carryover to another cycle.					
Resources Needed	Examples include, but are not limited to: budget allocation, data platforms, personnel, etc.					
toward Milostopo	Measures can be qualitative or quantitative.					
Progress toward Milestone	Select the status of the evidence review from the dropdown menu.					
Necessary Adjustments/Next Steps	List adjustments of next steps the campus will take to achieve this action. Include barners that limited progress					